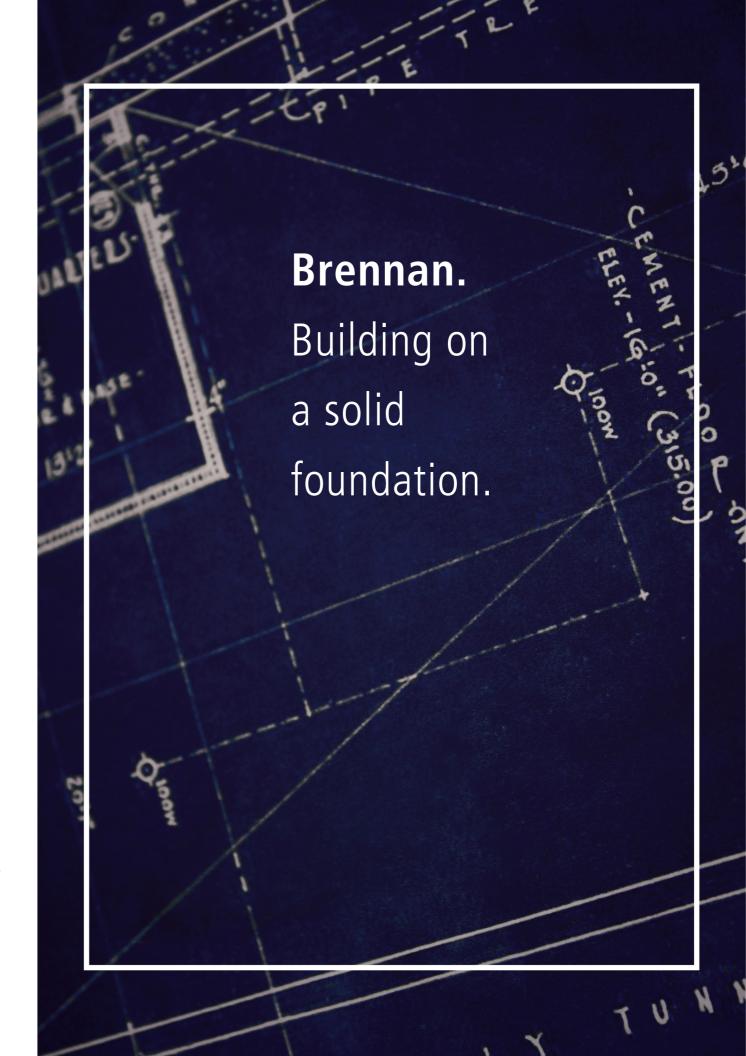
BRENNAN

Large or small, they are measured in more than just stories. Buildings are crafted not only with materials, but also with vision, expertise, and a deep understanding of community. First, they shape the sky; thereafter, they shape our lives.

ABOUT Since 1996 Brennan has been developing and rehabilitating properties in New York City. We pinpoint distinctive real estate opportunities, determine their optimal form and function, and execute from beginning to end with an acute focus on best practices. We unlock a project's full potential by understanding the nuances of each local market and its place in the bigger picture.

We approach development with a broad focus—consulting local leadership, understanding transportation, and monitoring labor trends and public policy—while always keeping the end user in mind. Our comprehensive approach yields best-in-class assets and drives risk-adjusted returns. We build for more than just a profit; we build for beauty, utility, and longevity. Our brand is synonymous with quality, and our projects consistently exceed expectations, setting a standard that others aspire to but seldom achieve.

services Brennan focuses on building, rehabilitating, and repositioning real estate across all uses and asset classes. Adept at navigating the most complex projects—financial, structural, and municipal—we lead development teams of all sizes and scales. As developers, we act as sponsor in traditional real estate investment opportunities, we work as JV partner on projects with property owners looking to add value to their assets, and we act as an advisor, offering a suite of fee-based services with a broad range of expertise available to best assist our clients.



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ANALYTICS Brennan understands **RELATIONSHIPS** As active partici-LOGISTICS At Brennan, all projects, pants in the communities where we that success begins with thorough regardless of scale, receive the same build, Brennan relies on relationships analysis. We start with holistic feasiunparalleled attention and care. formed throughout every level of bility and consider all of the factors We understand the subtleties of local leadership, city agencies, and that go into residential, commerboth construction and finance. From neighborhood associations. We cial, and mixed-use developments. inception to disposition, investors foster these connections through We go further than location, input benefit from our detailed financial service, good will, and open commucosts, and market comps. We monimonitoring and our daily field nication. Firsthand knowledge of tor everything from lifestyle factors presence, driving returns through

(public space, walkability, transit,

education, and overall community

est rate fluctuation, population

public policy, and zoning regula-

right development with the right

environment.

tions) to ensure that we match the

needs) to macro market data (inter-

trends, housing stock, labor markets,

operational efficiencies. This hands-

on approach enables us to address

the daily challenges of develop-

we take pride and ownership in

our work.

ment and mitigate risk. Above all,

the potential and risks associated

with the politics of an area provides

us with a unique ability to navigate

the often-complicated develop-

ment process.

Opportunity

Brooklyn, New York-now home to over 50 unique neighborhoods, 500 public schools, and 300 parks, all serviced by 18 subway lines and over 50 bus routes-is flush with infrastructure and transportation. As the sense of community, industry, commerce, education, and public and private investment continue to entice new residents, opportunities for development broaden.

DEVELOPABLE LAND In a city of this population density and popularity, it is advantageous that Brooklyn still provides land available to develop from the ground up. In addition, with population projections exceeding housing expectations, we have already begun to see neighborhoods being rezoned for increased density.

POPULATION GROWTH Looking to the future, Brooklyn can conservatively expect an additional 335,000 residents by 2040. Brooklyn's population has been growing roughly 37% faster than the rest of NYC combined. Given development restraints in Manhattan, that figure could increase significantly.

supply & DEMAND At a current average rate of 2.7 people per household, housing the projected additional population will require over 124,000 new units by 2040. Inventory, however, remains largely static, while population and economic development continue to push demand. Availability remains tight, with a citywide vacancy rate of just over 3%.

fostering the growth of local entrepreneurs and small businesses, Brooklyn has also caught the attention of the rapidly expanding technology sector, big-box retailers, and large corporations. Between 2001 and 2011, Brooklyn experienced a 24% increase in jobs, positively impacting the economy by approximately \$3.1 billion. The office market has expanded to 1.7 million square feet and continues to grow.

These prominent indicators demonstrate the wealth of opportunity in the Brooklyn real estate market, a market that affords investment across all uses, asset classes, and risk tolerances.

Returns

			BRENNAN DEVELOPMENT FOCUS	
20%+ 15%	CORE	CORE PLUS	VALUE ADD	OPPORTUNISTIC
10%	Target Return:	Target Return:	Target Return:	Target Return:
	6–9%	9-12%	12-18%	18%+
5%	Return Composition:	Return Composition:	Return Composition:	Return Composition:
	income	income + appreciation	income + appreciation	appreciation
0%	Risk:	Risk:	Risk:	Risk:
	minimal	minimal – moderate	moderate – high	high

¹Not intended to be an offering of securities. An offering of securities can only be made through a formal offering statement.

MINIMAL RISK

²Information presented is presented in good faith, but without guarantee of its accuracy.

HIGH RISK

BRENNAN

If you are interested in investing in real estate, are looking for a development partner, or would like to learn more about our advisory services, please reach out to us.

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